2002/2003 President's Report





"Specializing in Futures"



2002 / 2003 Review of University Performance and Accomplishments

The University of the Virgin Islands is accredited by the Commission on Higher Education of the Middle States Association of Colleges and Schools, 3624 Market Street, Philadelphia, PA 19104, (215) 662-5606.

The Commission on Higher Education is an institutional accrediting agency recognized by the U.S. Secretary of Education and the Commission on Recognition of Postsecondary Accreditation.





Historically American. Uniquely Caribbean. Globally Interactive.

Table of Contents

- 02 Board of Trustees 2002-2003
- 03 A Letter from the President
- 04 UVI Events
- 05 Accomplishments of the Past Year
- 08 UVI History
- 09 Donor Profile Donald Nelthropp
- 10 UVI Enrollment
- A Letter from the Director of Annual Giving and Major Gifts
- 12 Summary of Gifts 2001-2002
- 13 Donor List 2001-2002
- 16 Summary of Gifts 2002-2003
- 17 Donor List 2002-2003
- 20 UVI Aquaponics: Techniques to Help Feed the World
- 21 Grant Activity
- 22 Grant Review
- 23 Financial Report 2002
- 25 President's Cabinet

Board of Trustees 2002/03



Back Center: Alexander Moorhead. From Left, Back Row: Henry Smock, Noreen Michael and Jorge Galiber. Middle Row: Chair Auguste E. Rimpel, Jr., Yvonne E. L. Thraen, Campbell Barnes, Ellen Murraine, John Munro and Roy D. Jackson. Front Center: President LaVerne E. Ragster. Not Present for the Photo: Gov. Charles W. Turnbull, Paul Arnold and Bernard Paiewonsky.

Auguste E. Rimpel, Jr., Ph.D., Chair Jorge Galiber, M.D., Vice Chair Paul Arnold, B.A. Ellen Murraine, B.A., M.A. Bernard Paiewonsky, Ph.D. Roy D. Jackson, M.B.A., C.P.A. Henry C. Smock, J.D. Alexander Moorhead, M.A. Yvonne E. L. Thraen, Ph.D.

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Jorge Galiber, M.D. Chairman, Board of Education, United States Virgin Islands

LaVerne E. Ragster, Ph.D. President, UVI

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Ruth E. Thomas, M.A., Ed.S. Howard L. Jones, Ph.D. Sylvia Ross Talbot, Ed.D. Patrick N. Williams, B.A. Alfred O. Heath, M.D.

Honorary Trustee

The Honorable Charles W. Turnbull, Ph.D. Governor of the United States Virgin Islands

A Letter from the President

The University of the Virgin Islands is a higher education institution in the process of transformation to a multi-dimensional educational organization, solidly linked to the V.I. community and the rest of the Caribbean region, and is committed to demonstrating excellence in collaboration and service. The entire UVI family – board, faculty, students, staff and alumni – is engaged in new initiatives that will support the University in its objectives to facilitate the social and economic development of the U.S. Virgin Islands. This annual report is a glimpse into the academic year 2002-2003 through our educational activities and accomplishments, community linkages, financial status, development successes, and the impacts of alumni, faculty and students. We gratefully acknowledge the support of our donors and partners who have



helped to make this small institution have a great impact. The dedicated board, faculty and staff of UVI are all to be commended for their ideas, energy and time devoted towards fulfilling the vision and mission of the University. It has become increasingly clear to us that we must continue to "specialize in futures" in order to ensure the long-term health and wealth of this community. We hope you will enjoy this synopsis and understand the pride that we feel about our alma mater by the sea.

LaVerne E. Ragster, Ph.D. President University of the Virgin Islands www.uvi.edu

UVI Events



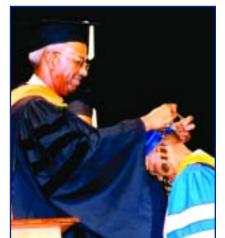




Clockwise from Top Left: UVI students participate in Carnival festivities; UVI Paradise Jam basketball tournament; the inauguration of UVI President, Dr. LaVerne E. Ragster, on March 16, 2003.

2002/03







Accomplishments 2002/03

• The University's accreditation was reaffirmed by the Middle States Commission on Higher Education. The Commission acted to accept the Periodic Review Report submitted by the University and to commend the institution for the quality of the report. The next evaluation visit is scheduled for 2006-2007.

• The University of the Virgin Islands Science and Mathematics Division has begun a program to inspire sixthgrade girls about mathematics. The GEMS (Girls Exploring Math Stuff) program is supported by a grant from the



Mathematical Association of America's Tensor Foundation. UVI mathematics professors Dr. Rosalie Dance and Dr. Camille McKayle are the principal investigators for the grant. Drs. Dance and

McKayle say they proposed the project, which will provide a supportive learning environment for 20 sixth-grade girls, because certain minority groups and women are underrepresented in mathematics. They aim to foster and enhance

confidence and excitement about math in girls and their families, which will encourage girls to be persistent about their interest in math. "We want to have a lot of mathematics fun," Dance says. "We want these girls to view mathematics as not only an intellectual challenge, but something that is within their reach, that is worth their time and effort."



• The America's Small Business Development Centers awarded accreditation status to the UVI Small Business

Development Center (SBDC) with high marks for successfully creating an environment that fosters its programs in concert with the U.S. Small Business Administration and UVI/SBDC objectives.

• The National League for Nursing (NLN) Accrediting Commission, Inc., has notified the University that the Bachelor of Nursing degree program in the Nursing Division has been reaccredited through 2007 with no conditions.

• Students enrolled in the UVI Workforce and Economic Development Institute (WEDI) program in hospitality and information technology were awarded certificates of completion. Several entered internships while others were offered permanent positions



• During November 2002, UVI hosted National Aeronautics and Space Administration (NASA) Awareness Days on St. Thomas and St. Croix. Over a three-day period approximately 1,500 to 2,000 students were exposed to NASA astronauts, astrophysicists, and information about career opportunities and science in space. • Through a NASA grant for support of the Saturday Academies and the Summer Science Enrichment Academies, UVI outfitted two classrooms with wireless, networked laptops. This equipment is currently being used in mathematics classes, where the computer algebra system Mathematica is an integral part of the teaching. A mathematician was recruited who is an expert in the use of Mathematica in the teaching of Calculus.

• The Nursing Division on the St. Thomas campus has partnered with the University of South Florida (USF) through its Center for AIDS Education and Training (F/CAETC) to provide HIV/AIDS training to health professionals.

• HOVENSA L.L.C. employed 10 students enrolled in the Process Technology Program as part of an eight-week summer employment program. The students participated in operational activities in various departments of the refinery.

• The UVI Eastern Caribbean Center produced the first comprehensive report on the status of health insurance in the Territory. The Virgin Islands was cited by the national coordinating unit, the University of Minnesota, not only for the quality of the work but also for being one of the first states and territories to complete this task.

• The Paradise Jam basketball tournament franchise and UVI have forged a 5-year extension agreement. As the second largest tourist event on the island behind the Virgin Islands Carnival, the Paradise Jam basketball tournament provides an important boost to the local economy and tourism trade. The two-week, 14-team tournament brings an estimated 1,000 people to the island who spend their

tourism dollars on hotels, restaurants, transportation, services and island memorabilia.

• The UVI Community Engagement and Lifelong Learning (CELL) center has been approved as a



vendor for American Management Association (AMA) courses and programs. CELL has an exclusive arrangement for the U.S. and British Virgin Islands, Puerto Rico, St. Martin, Antigua, Dominica and Anguilla and can now offer Continuing Education Credits (CEUs) for any of the courses that are offered under its program.

• The Social Sciences Division hosted a delegation of faculty and graduate students from Christian Albrecht University in Kiel, Germany, for two weeks in late July and early August. The group of 18 spent a week on St. Croix that included tours and a public symposium on July 31, 2003. This event was jointly sponsored by UVI, Christian Albrecht University and the Society of Virgin Islands Historians. Three local historians and two UVI graduate students presented scholarly work to the community. The group also connected with Farmers in Action and its endeavor to restore the Bethlehem Plantation.



2002/03





Accomplishments

• The University of the Virgin Islands has entered into an exchange agreement with Universidad Internacional The Center for Bilingual Multicultural Studies (UNINTER) in Cuernavaca, Mexico. The agreement provides for UVI students to spend one summer or one semester studying in Mexico, and for students at UNINTER to study at UVI beginning with the Fall 2003 semester. Dr. Gwen-Marie Moolenaar, Provost of UVI, explained that UVI continues to seek opportunities that broaden the educational experiences of its students. "Exchanges that allow students to experience different cultures and perspectives contribute to this goal," she said. While UVI has several agreements through which faculty and students are exchanged with mainland or regional institutions, Moolenaar said, the agreement with UNINTER is the first such exchange agreement with a foreign institution outside of the region.

• The Social Sciences Division sponsored a lecture by the first Black forensic psychologist in the United States. Dr. Edward E. Johnson, from the Robert Wood Johnson Medical School at the University of Medicine and

Dentistry of New Jersey, grew up on St. Croix and is committed to encouraging minority youth to enter the field of forensic psychology. Members of legal and public safety communities were invited to his lecture on Forensic Psychology in June 2003. That lecture provided an overview of the field and the profession. • The Women's Business Center, in conjunction with UVI and the Territory's School to Career initiative, once again supported a two-week residential Entrepreneurial Camp for 24 girls from ages 13 through 17 on the St. Croix campus. The camp counselors were UVI students. At the conclusion of the camp, the young women presented the business plans they had developed at the camp to local business leaders.

 The UVI St. Croix campus Nursing Division is initiating a Future Nurse program in conjunction with the public schools that is aimed at increasing enrollment in nursing studies. This program will target middle school students by bringing them to campus for various activities and exposing them to speakers focusing on nursing as a career choice.

 The fifth in a series of Distinguished Lectures sponsored by the UVI Social Sciences Division was held April 10 on St. Thomas and April 11 on St. Croix. Dr. Jean S. Holder, Secretary General of the Caribbean Tourism Organization, spoke on "The State of Tourism in the

> Caribbean Subsequent to 9/11." The combined attendance totaled over 200 and consisted of UVI students and faculty (including Professor Emeritus The Honorable Governor Charles W. Turnbull), members of the Governor's cabinet, Senators, tourism industry representatives, other members of the public and the press.



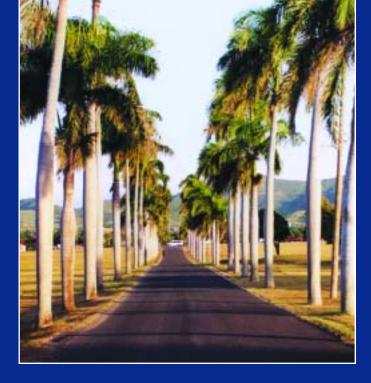
UVI History



The University of the Virgin Islands — chartered by the Fourth Legislature of the Virgin Islands on March 16, 1962, as the College of the Virgin Islands — is a publicly funded, coeducational, liberal arts institution.

The first campus opened on St. Thomas in July 1963, on 175 acres donated by the federal government. The first Board of Trustees took office in August 1963. In 1964 the college founded a second campus on St. Croix, on 130 acres also donated by the federal government. In 1972 the College of the Virgin Islands was awarded land-grant status by the U.S. Congress. This allowed for the establishment of an Agricultural Experiment Station and a Cooperative Extension Service. Since then, many other areas have been added. These include the Reichhold Center for the Arts, the Eastern Caribbean Center, the William P. MacLean Marine Science Center and the UVI Sports & Fitness Center.

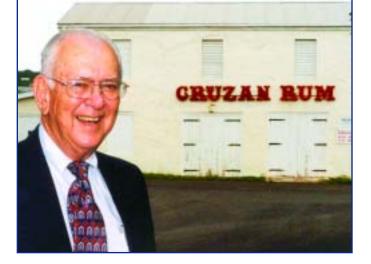
In 1986 the College of the Virgin Islands was renamed the University of the Virgin Islands to reflect the growth and diversification of its academic curricula, community and regional services, and research programs. That same year, the University was designated one of America's Historically Black Colleges and Universities by the U.S. Congress. It is the only HBCU outside of the continental United States, and it is the first to offer an undergraduate degree program in marine biology.



In 1990 Dr. Orville Kean was named the third president of the University of the Virgin Islands, succeeding Dr. Arthur A. Richards, who became president in 1980. Dr. Lawrence C. Wanlass served as the first president of the College of the Virgin Islands from 1963 to 1980. Dr. LaVerne E. Ragster, who was selected by the Board of Trustees to be the fourth president of the University of the Virgin Islands, took office on August 1, 2002.

Today, UVI enrolls approximately 2,700 full-time and parttime students on its two campuses. It continues to offer a high quality, affordable liberal arts education in a culturally diverse environment. The University boasts more than 5,000 alumni, many of whom have gone on to excel as doctors, lawyers, judges, university and government administrators, teachers, and other professionals. Among the many accomplished UVI alumni are two Rhodes scholars, the winner of a Pulitzer Prize for Journalism and the premier of Nevis.

The University of the Virgin Islands is increasingly being recognized as a leading American institution of higher learning in the Caribbean. Under Dr. Ragster's leadership, the University will continue to fulfill its mission of providing superior academic instruction, conducting relevant research and engaging in public service activities that positively impact the territory, the region and beyond.



Donald Nelthropp's fascination with rum production began when, as a small boy growing up on St. Croix, he watched sugar cane being crushed in the mill on the Estate Diamond plantation. That same mill, which once utilized animal and wind power to transform cane into molasses, today stands as the backdrop of the Cruzan Rum Distillery, the home of V.I. Rum Industries, Ltd. Nelthropp is president of V.I. Rum Industries and has been an active supporter of the University of the Virgin Islands for many years. Since 1987 V.I. Rum Industries has made annual \$25,000 contributions to UVI, resulting in more than \$400,000 having been donated to the University.

"We felt that giving to the University of the Virgin Islands would be the ideal thing," Nelthropp said. "We would be investing in our youth and future leaders of these islands." The traditional production of Cruzan Rum links the future of the U.S. Virgin Islands to a historic past. The distillery was founded on the Estate Diamond sugar plantation in 1760. Robert Skeoch became the overseer of the plantation in 1851, and his son Malcolm purchased the plantation in 1910. After a hiatus in rum production due to Prohibition in 1920, the Cruzan Rum distillery resumed its operations in 1933, manufacturing its first rum in 1934 the day after Prohibition ended.

After graduating from the University of Portland in 1959 as an engineer, Nelthropp returned to St. Croix, where he was employed by the Skeoch family, which owned the distillery. The Skeoches and the Nelthropps became partners and built the modern-day plant that visitors see today. "There was no task too menial to be done," Nelthropp says. "We built this

Donor Profile

Donald Nelthropp President V.I. Rum Industries

company ourselves." Cruzan Rum is the only rum distillery in the Virgin Islands, one of only three rum distilleries in the United States; it is also the oldest industrial company in the U.S. Virgin Islands. Today, Todhunter International of Florida is the parent company of Virgin Islands Rum Industries, Ltd. and, according to Nelthropp, "is doing an outstanding job of promoting the Cruzan brands worldwide."

Nelthropp can barely conceal his pride as he makes the rounds greeting distillery workers by name while maneuvering between bubbling vats of fermenting molasses. Cruzan Rum is the distinctive product of a family-run business. Nelthropp's two sons and daughter work at the distillery with generations of other St. Croix families who work at the mill side by side. "People are happy to work here," Nelthropp says. "Generation after generation has followed in their forefathers' footsteps. We have that here."

In the year 2000, V.I. Rum Industries endowed a \$10,000 scholarship for UVI students with majors in business administration and the sciences to memorialize and honor the late Knud Oliver Parris, who was employed at Cruzan Rum for more than 46 years.



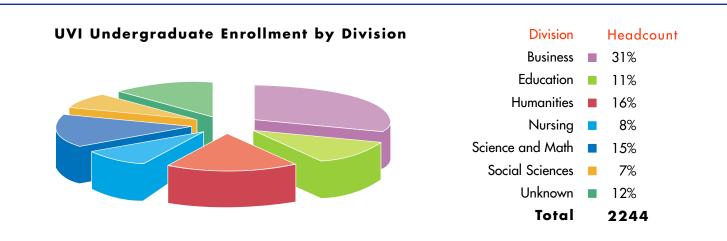
"The future is education," Nelthropp says. "The University will play a great role in the future, and we are helping the local Virgin Islands to attain this goal."

UVI Enrollment Fall 2002



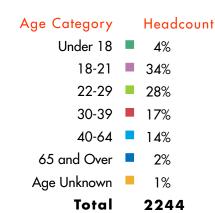
In-Territory/Out-of-Territory Enrollment



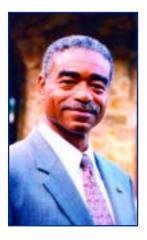


UVI Undergraduate Enrollment by Age





A Letter from the Director of Annual Giving and Major Gifts



On behalf of the students, faculty, staff and volunteers of the University of the Virgin Islands, I want to thank each of you who supports the University through your annual gift. Your generosity is greatly appreciated. It is because of you and others who annually invest in UVI's mission that we are able to celebrate our successes.

What follows is our "Honor Roll of Donors." The honor roll is usually included in the UVI Magazine. Since this is the premiere issue of the President's Report, we are reporting on the September 1, 2001, through August 31, 2002, and the September 1, 2002, through August 31, 2003, honor rolls. Every attempt has been made to ensure accuracy, but if errors or omissions are observed, I would like to be informed of them so that they may be corrected.

As you can see, UVI has had two progressively fantastic years. Contributions were used to support many different initiatives within the University. For example, more students were awarded academic scholarships. Monies also went to support a summer research institute, the Margin for Excellence program, the Summer Institute for Future Global Leaders and dormitory furnishings. And in 2003 more than 205 supplementary residence hall scholarships were awarded.

Please do not hesitate to contact me if you would like information on further investments in UVI through endowments, memorial or honor gifts, project support or planned gifts through your estate.

Again, thank you for your support of the University of the Virgin Islands.

Sincerely yours,

Don Turner Director of Annual Giving and Major Gifts (340) 693-1042 dturner@uvi.edu

Summary of Gifts 2001/02

The University of the Virgin Islands wishes to thank all of its partners for investing in the educational,

economic, and social development of the territory. The listing below recognizes gifts made during

the period September 1, 2001 - August 31, 2002.



Alumni	\$	35,947.74
Corporate	\$	210,881.00
UVI Community	\$	15,252.00
Foundations	\$	16,770.00
Friends	\$	110,466.64
Organizations	\$	5,900.00
Trustee	\$	4,500.00
Total Cash		399,717.38
Gift-in-kind		156,966.95
Stock		1,397.34
Total	\$.	558,081.67

UVI Partners' Circle	\$ 300,014.79
Ralph Paiewonsky's Circle	\$ 75,028.00
Founders' Circle	\$ 108,387.59
Trustees' Circle	\$ 31,380.71
President's Circle	\$ 17,070.50
UVI Supporters' Circle	\$ 15,615.24
Associates' Circle	\$ 10,584.84
TOTAL	\$ 558,081.67



Photo courtesy of Reichhold Center for the Arts.

Every attempt has been made to ensure accuracy. If a name has been inadvertently omitted, please contact the Office of Institutional Advancement.

Donor List 2001/02

UVI Partners - (\$10,000 - Up)

Birch, deJongh, Hindels & Hall Mrs. Edith L. Galiber Globalvest Management Company LP Gottlieb's Quick Way Service Center, Inc. Mr. and Mrs. William A. Koier J. Epstein VI Foundation Kapok Management, LP Smartcall of the Virgin Islands Virgin Islands Asphalt Products Corporation (VIAPC) Virgin Islands Rum Industries, Ltd. West Indian Company, Ltd.

Ralph Paiewonsky Circle -(\$5,000 - \$9,999)

Caribbean Auto Mart, Inc. Contran Management, Inc. I. H. Diaz Associated Architects, P.C. IGC Dr. and Mrs. Orville E. Kean Marshall & Sterling Medical Air Services Assn. International, Inc. Power Places Tours and Conferences, Inc. Sunny Isle Shopping Center, Inc. The Bank of Nova Scotia Transducer Technology



Transportation Services of St. John, Inc. UVI - Miscellaneous Events

Founders' Circle -

(\$1,000 - \$4,999) Dr. Carlton P. Alexis Mrs. June Brent Alston ARAMARK Corporation Ms. Elizabeth A. Armstrong Ms. Aline K. Bailey Basic Services, Inc. The Bennie & Martha Benjamin Foundation Mr. and Mrs. Richard Brown The Buccaneer Hotel C.A.H.S. Class of 1942 Caneel Bay, Inc. Dr. Cora L. E. Christian **Cingular Wireless** Coca Cola Enterprises Bottling Companies Community Foundation of the Virgin Islands Mr. and Mrs. Vashdev B. Dadlani DBC Corp. Dr. William H. DeLone Ms. Joycelyn M. Dorsey Driehaus Capital Management, LLC Adriane J. Dudley, Esq. General Samuel Ebbesen Mr. and Mrs. Leo Francis Dr. Judith A. Grybowski Dr. and Mrs. Alfred O. Heath Hovensa L. L. C. IVAX Pharmaceuticals, Inc. Jamaican Association St. Thomas/ St. John Miss Beryl E. Kean Mr. and Mrs. Charles Kean Mr. and Mrs. James R. Kelley L P Catering, Inc. Mr. and Mrs. Hurdle H. Lea III Dr. and Mrs. Leighmin J. Lu The March Group, LLC Mr. and Mrs. Valentino I. McBean Mr. Alexander A. Moorhead Mr. John L. Moorhead Mr. Patrick R. O'Donnell Omega Psi Phi Fraternity, Inc. Dr. Bernard Paiewonsky Paradise Bottling, Inc. Prosser/ICC Foundation Inc. Dr. LaVerne E. Ragster Dr. Auguste E. Rimpel, Jr. Shell Seekers, Inc. Dr. Wook Suh Sunshine Mall

Supreme Printing Technical Coatings Industries, Inc. Mr. Edward E. Thomas Mr. James D. Tunick UVI - Alumni Chase VISA Affinity Credit Card Program UVI Alumni Association - St. Thomas/St. John Chapter Virgin Islands Lottery Ms. Sylvia B. Weaver Mr. McCoy Webster Mr. and Mrs. Edward H. Weinman Westline Productions Mrs. Leona B. Wheatley Dr. Francis J. Wunderlich

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President's Circle - (\$200 - \$499)

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UVI Supporters - (\$100 - \$199)

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Mr. Thomas H. Dittmer



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for September 1, 2002 – August 31, 2003.

2002/03

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Alumni	\$	34,498.33
Corporate	\$	183,348.67
UVI Community	\$	15,675.00
Foundations	\$	45,264.92
Friends	\$	345,774.02
Organizations	\$	132,950.00
Trustees	\$	4,000.00
Total Cash	\$	761,510.94
In-Kind Gifts	\$	30,578.36
Land	\$	522,720.00
Total	\$ 1	,314,809.30

Summary of Gifts ... Contributions by Circle

UVI Partners' Circle	\$	1,077,650.30
Ralph Paiewonsky's Circle	\$	94,260.00
Founders' Circle	\$	80,365.33
Trustees' Circle	\$	20,569.77
President's Circle	\$	13,355.00
UVI Supporters' Circle	\$	16,398.64
Associates' Circle	\$	12,210.26
Total	\$1	,314,809.30



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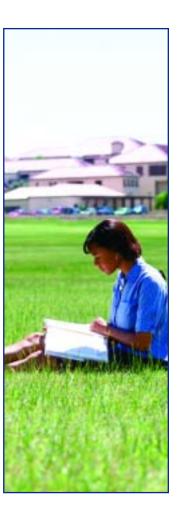
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Mrs. Brenda B. Peters-Jarvis, 1995 Ms. Rosalie Javois, 1977 Mrs. Ermin R. Jeffers, 1999 Ms. Natacha Jermain, 2001 Mr. Cecil E. Johnson, 1977 Dr. Edith M. Ramsay-Johnson Major and Mrs. Dalton R. Jones, 1967 Ms. Cheryl G. Joseph, 1998 Mrs. Juanita M. Joseph, 2000 Mrs. Gloria P. Josiah, 1996 Ms. Annette Kelly, 1981 Mrs. Barbara K. Kenny, 1988 Ms. Ann-Marie Kissel Ms. Sybille Kreglo Mr. Gregory Kruszewski, 1975 and Ms. Robin M. Mallor, 1975 Ms. Susan K. Kuzenski, 1990 Ms. Istevia M. Lampe, 2002 Ms. Mirza A. Saldana, 1971 Ms. Audrey W. Larmony Ms. Atacha P. Laurencin, 2001 Mrs. Rebecca M. Ledee, 1999 Ms. Raea Leinster Mrs. Pearl M. Wells-Lescott, 1990 Ms. Judith V. Lettsome, 1978 Mrs. Urline C. Lettsome, 1991 Mrs. Maria V. Thomas-Lewis, 1989 Ms. Michele M. Lewis, 1994 Mrs. Angie Smith Liburd, 1999 Dr. Hollis Liverpool Mr. Martin L. Livingston, Jr., 1991 Ms. Lynda Y. Long, 1998 Mr. and Mrs. Bryan Lonski Ms. Carol S. Lotz Mr. Laurence E. Magruder and Mrs. Janet Magruder Mr. Wilburn L. Marsh, 1980 Ms. Arlene R. Martel Mrs. Doris E. Martin, 1991 Mrs. Dottily B. Martin, 2003 Mrs. Judy J. Maynard Mrs. Patricia H. Maynard, 1995 Mrs. Sylvette C. McBean, 1985 Ms. Yvonne I. McCauley, 1988 Mr. Ejnar McClean, 1977 Ms. Muriel A. McClean, 1997 Ms. Nona E. McCray, 2003 Mr. and Mrs. Henry L. Menin Ms. Delaun M. Mercer, 1997 Merchants Market Mrs. Ethlyn V. Tuitt-Mills, 1990 Mr. Sheppard N. Moore Mr. Colin "Ali" B. Moorhead, Jr., 2001 Mrs. Luz A. Moron, 1971 Mr. Dale E. Morton, 1983 Ms. Olga O. Morton, 1983 Mr. John Munro Dr. Agatha P. Nelson Mr. Brumney Nelthropp Ms. Kathleen L. Nicholls, 1993 Mrs. Peaches R. Nicholls, 1994 Mr. and Mrs. Aloy W. Nielsen, 1967 Mrs. Eileen A. Nisbett, 1993 Mr. Michael A. Norberg, 1990 Ms. Sylvia M. Norford, 1980 Mrs. JoyAnne O'Garro Norman, 1992 Mrs. Tashima N. O'Bryan, 2001 Mrs. Averyl A. O'Neal, 1992 Mrs. Claudette Olive, 1998 Mr. Thomas Craig Olson Ms. Melissa B. Pantophlet, 1995 Ms. Miriam E. Parris, 1974 Ms. Dolena M. Paul, 1993 Mrs. Sharon Paulus, 1992 Mr. Eversley D. Pemberton, 1998 Mr. Stanley Weinberg and Mrs. Theresa Perry-Weinberg Ms. Lisa W. Peters, 1995 Mr. James A. Petersen Ms. April B. Petrus, 2003

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Dr. Gail M. Foster-Strauss Mr. and Mrs. Lawrence Styer Mr. Sidney J. Swan, 1999 and Mrs. Luz M. Rivera-Swan, 2000 Ms. Althea A. Thomas, 1985 Mrs. Ann Marie Thomas, 2003 Ms. Denise P. Thomas, 1994 Ms. Dionne S. Thomas, 1999 Mrs. Ingrid M. Ayala-Thomas, 1986 Ms. Janice A. Thomas, 1993 Ms. Murtle Thomas, 1998 Ms. Reng L. Thomas, 1968 Mrs. Anna E. Thompson, 1981 Ms. Marie L. Traina Mr. Denroy S. Tuitt, 1998 Mr. and Mrs. Dennis E. Tyrell, 1988 Value Foods Mr. Arnold E. Van Beverhoudt, Jr., 1980 Mr. and Mrs. Leal I. Van Beverhoudt Mr. Oswald Vanterpool, 1983 and Mrs. Sandra Vanterpool, 1986 Mr. and Mrs. Roy G. Vialet, 1996 Miss Junie M. Violenes, 1991 Mrs. Esther L. Walters, 1978 Ms. Gloria J. Walters, 1988 Ms. Lynnette A. Walters, 1994 Mrs. Margaret A. Walters, 1999 Ms. Betty W. Weatherly Mrs. Yvonne A. Wells, 1977 Ms. Donna Wheeler Ms. Verona C. Whyte, 1987 Mrs. Nicole L. Wilkinson, 2003 Mr. and Mrs. Archibald A. Williams Mr. Chester R. Williams, 1984 Mr. Curtis E. Williams, 1977 Mrs. Janice V. Williams, 1993 Ms. Juanita A. Williams, 1987 Mr. Nevlin S. Williams, 1982 Mr Wallace Williams



Tilapia farming on St. Croix

The reputation of the aquaponic system developed at the University of the Virgin Islands continues to expand beyond the boundaries of the Virgin Islands and the United States. During the summer of 2003 UVI's Agricultural Experiment Station (AES) hosted a group of 33 people from eight states, two U.S. territories and seven countries at the 5th Annual Aquaponics and Tilapia Aquaculture Short Course.

The seven-day course is held each summer on UVI's St. Croix campus. It provides in-depth knowledge of the principles and practical application of the aquaponic and greenwater tank culture systems and offers instruction in fish production using both the Nile and red tilapia (warm water food fish native to Africa and the Middle East).

Aquaponics is the growing of fish and vegetables in recirculating systems where nutrients from the fish waste provide food for plants and plants in turn filter the water for the fish. UVI's aquaponic system, which occupies 1/8 acre of land and uses 29,000 gallons of water, can annu-

ally produce 11,000 pounds of tilapia and either 1,250 cases of lettuce or 11,000 pounds of basil.

Students are taught how to design, build and operate systems for raising fish and plants; to develop business plans; and to market their products. A typical day includes four hours of lecture and four hours of hands-on field work. Participants in the 2003 Aquaponics



UVI Aquaponics Techniques to Help Feed the World



and Tilapia Aquaculture Short Course came from Australia, Hong Kong, Jamaica, Mexico, St. Lucia and Guam, among other places.

AES Director and Course

Coordinator Dr. James Rakocy was the keynote speaker at the European Aquaculture Society conference held in August 2003 in Norway. In June 2003 he made a presentation at the Ministerial Conference and Expo on Agricultural Science and Technology held in California. He was invited to speak at the ministerial conference by the U.S. Secretary of Agriculture, Ann Veneman. Also during the summer of 2003 Perry Sebastian, a student at the Institut Superieur d'Agriculture de Beauvais in France, interned for three months at UVI's AES. Sebastian, who learned of UVI via the Internet, contacted the AES specifically because of his interest in aquaculture.

> In 2002 the UVI aquaponic system was the topic of a television show that was broadcast around the globe after a Japanese film crew shot footage of the system for a documentary which aired on "Spaceship Earth" on TV-ASAHI in Japan. The aquaponic systems developed at UVI continue to impress people worldwide. "UVI is the world's leading center in aquaponics," Dr. Rakocy says.

Grant Activity

Grant and contract activity at UVI has steadily increased over the past ten years. The last three years, culminating in FY 2003, saw precipitous growth. UVI increased its overall award volume from \$9.1 million in FY 2001 to \$17.1 million in FY 2003. And in FY 2003, UVI submitted requests for more funding than in any other year in its history.

Here are a few highlights.

V.I. EPSCoR: A \$7 million proposal was submitted to the National Science Foundation. The goals of this proposal are to: (1) establish and sustain nationally competitive research in areas of potential growth and economic significance to the Virgin Islands; (2) strengthen education and human infrastructure of UVI to support the research areas, Biocomplexity in Caribbean Coral Reefs, and Factors Affecting Learning in Mathematics. If funded, Virgin Islands Experimental Program to Stimulate Competitive Research (V.I. EPSCoR) will also establish the VI Institute for Excellence in Teaching and Learning (VIIETL) in collaboration with the USVI Department of Education to foster improvement in pre-service and in-service teacher training.

SCORE: The University of the Virgin Islands was awarded \$1.1 million to increase faculty biomedical research. The Support of Continuous Research Excellence (SCORE) grant will support two research projects at UVI during the next four years. The research projects will focus on marine biomedical research. One project, a study of the effects of temperature on a neural circuit in spiny lobsters, will be led by Dr. Richard Hall. Dr. Richard Nemeth will lead the other project, a study to assess grouper breeding population structure and reproductive potential.



STARS: UVI's associate of science degree in nursing program on the St. Croix campus received a three-year Strategies for Achieving Results (STARs) grant from the Bureau of Health Professions totaling \$443,539 to increase the enrollment, retention and graduation of nursing students. The grant will be used for continuous tutoring and counseling, stipends for eight incoming nursing students, adding more students to the program each year, presenting workshops for all nursing students and establishing a Future Nurses Club for middle school students interested in nursing as a career.

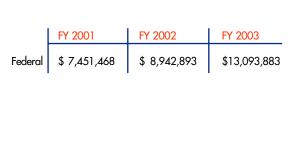
Grant Review



	FY 2001	FY 2002	FY 2003
ederal	\$ 7,451,468	\$ 8,942,893	\$13,093,883
Local	\$ 1,668,037	\$ 3,093,013	\$ 4,053,506
Total	\$ 9,119,505	\$12,035,906	\$17,147,389

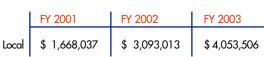
Federal Grants and Contracts





Local Grants and Contracts





Financial Report FY 2003*

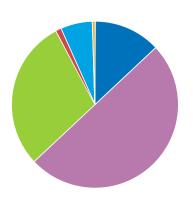
Revenues

Tuition and Fees	\$ 7,277,431.63
Local Government Appropriations	\$ 24,710,180.21
Federal Grants and Contracts	\$ 13,339,440.60
Local Government Grants and Contracts	\$ 2,099,293.33
Private Gifts, Grants and Contracts	\$ 907,057.63
Investment Income	\$ 525,729.18
Sales and Services - Reichhold Center	\$ 785,394.04
Sales and Services - Other	\$ 2,801,539.75
Other sources	\$ 182,147.91
Capital Appropriations	\$ 3,073,692.88
Total Revenues	\$ 55,701,907.16

Expenses

Expenses	
Labor	\$ 23,257,871.11
Benefits	\$ 6,099,623.02
Scholarships	\$ 4,445,445.48
Utilities	\$ 1,742,786.45
Professional and Honorarial / Contracts	\$ 7,152,064.25
Occupancy and Maintenance	\$ 341,032.61
Insurance	\$ 1,735,880.34
Minor Equipment / Furniture Expense	\$ 194,281.98
Purchases for Resale	\$ 1,549,166.73
Auxiliary Capital Expenses	\$ 0.00
Purchase of Capital Assets	\$ 2,283,705.46
Supplies and Other	\$ 2,560,308.39
Debt Service	\$ 1,562,705.53
Amortization	\$ 98,525.37
Depreciation Expense	\$ 3,740,524.09
Mandatory - Restricted Funds	\$ 0.00
Total Expenses	\$ 56,763,920.81

NET (INCOME) / LOSS

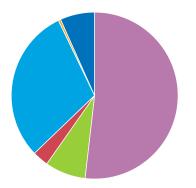


Revenues by Source

Local Government Appropriations (51%)	\$ 27,783,873.09
Grants and Contracts (29%)	\$ 16,345,791.56
Investment Income (1%)	\$ 525,729.18
Auxiliary Enterprises (6%)	\$ 3,586,933.79
Other Sources (<1%)	\$ 182,147.91
Tuition and fees (13%)	\$ 7,277,431.63
Total	\$ 55,701,907.16

\$(1,062,013.65)

Total



Expenditures by Function

Salaries and Benefits (51%)	\$ 29,357,494.13
Scholarships (8%)	\$ 4,445,445.48
Utilities (3%)	\$ 1,742,786.45
Supplies and Other Services (30%)	\$ 17,184,863.31
Other Expenses (1%)	\$ 292,807.35
Depreciation Expense (7%)	\$ 3,740,524.09
Total	\$ 56,763,920.81

Operating Revenues

Tuition and Fees (Net of Scholarship Allowance of \$239,824.00)	\$	7,277,432.00
Federal Grants and Contracts	\$	13,339,441.00
State Grant and Contracts	\$	2,099,293.00
Auxiliary Enterprises	\$	2,801,540.00
Reichhold Center	\$	785,394.00
Other Operating Revenues	\$	182,148.00
Total Operating Revenues	\$	26,485,247.00
Operating Expenses		
Salaries:		
Faculty	\$	7,573,654.00
Exempt Staff	\$	9,173,001.00
Non-exempt Wages	\$	6,511,216.00
Benefits	\$	6,099,623.00
Scholarships and Other Services	\$	4,445,445.00
Utilities	\$	1,742,786.00
Supplies and Other Services	\$	15,622,158.00
Depreciation	\$	3,740,524.00
Other Expenses	\$	292,807.00
Total Operating Expenses	\$	55,201,215.00
Operating Loss	\$(2	8,715,968.00)

Non-Operating Revenues (Expenses)

Local Government Appropriation	\$ 24,710,180.00
Gifts	\$ 907,058.00
Net Investment Income	\$ 525,729.00
Interest on Indebtedness	\$ (1,562,706.00)
Net Operating Revenues	\$ 24,580,261.00
Loss Before Other Revenues	\$ (4,135,707.00)
Capital Appropriations	\$ 3,073,693.00

Decrease in Net Assets

24,710,180.00
907,058.00
525,729.00
(1,562,706.00)
24,580,261.00
(4,135,707.00)
3,073,693.00

\$ (1,062,014.00)



Financial Report

President's Cabinet



Provost Gwen-Marie Moolenaar, Ph.D.



Chancellor, St. Thomas Campus John Leipzig, Ph.D.



Vice President for Administration & Finance Vincent Samuel, M.B.A.



Executive Director - Research & Technology Park Malcolm Kirwan, M.B.A.



Vice President for Institutional Advancement Joseph Boschulte, M.B.A



Chancellor, St. Croix Campus Jennifer Jackson, M.L.S.



Special Assistant to the President Deborah Fontaine, Ph.D.



Vice Provost for Research & Public Service Henry Smith, Ph.D., J.D.



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